## Thoresen Thai Agencies Public Company Limited

## 3Q/16 Opportunity Day Presentation

The Stock Exchange of Thailand<br>November 28, 2016



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## AGENDA

## 3Q/16 HIGHLIGHTS

FINANCIAL PERFORMANCE
MARKET OUTLOOK
APPENDICES

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## 3Q/16 HIGHLIGHTS

FINANCIAL PERFORMANCE
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APPENDICES

Improvement QoQ, despite a relatively weak environment

## Baltic Exchange Dry Index



## Brent Crude Oil (USD/Barrel)



## Industry

- BDI rebounded from its 30 years low - BDI was at 736 in $3 Q / 16,-24 \%$ YoY \& +20\% QoQ
- Oil and gas market continued to be volatile throughout 3Q/16, trading within the range of USD 45 to USD 50 per barrel
- Prolonged drought and saline intrusion within the Vietnam region had improved since rains have started in the South-Central region of Vietnam
- Coal prices continued to increase as China reduced domestic coal output while steel production increased.


## 3Q/16 Group Financial Highlights



- Normalized net profit to TTA of Baht 79 million
- Consolidated cash on hand of Baht 12.4 billion at the end of $3 Q / 16$ with strong balance sheet


## 3Q/16 HIGHLIGHTS

FINANCIAL PERFORMANCE<br>MARKET OUTLOOK<br>APPENDICES

## 3Q/16 GROUP FINANCIAL PERFORMANCE



| in Million Baht | Thoresen Shipping |  |  | Mermaid Maritime |  |  | PMTA |  |  | UMS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3Q/15 | 2Q/16 | 3Q/16 | 3Q/15 | 2Q/16 | 3Q/16 | 3Q/15 | 2Q/16 | 3Q/16 | 3Q/15 | 2Q/16 | 3Q/16 |
| Revenues | 1,388.6 | 800.4 | 811.5 | 3,404.6 | 1,751.0 | 1,806.7 | 802.3 | 822.5 | 793.2 | 114.5 | 79.2 | 100.1 |
| Gross Profit | 234.0 | 62.1 | 81.7 | 928.8 | 541.3 | 583.3 | 185.7 | 207.3 | 236.9 | 7.6 | 23.9 | 28.4 |
| EBITDA | 153.3 | (3.2) | 29.4 | 817.0 | 436.0 | 443.3 | 75.4 | 89.5 | 105.6 | (11.6) | 7.8 | 11.7 |
| Net Profit/(Loss) to TTA | 150.8 | (196.2) | (222.7) | 338.0 | 159.1 | 151.9 | 32.3 | 42.2 | 52.1 | (52.9) | (10.2) | (7.4) |
| Normalized Net Profit/(Loss) to TTA | 150.8 | (155.2) | (151.3) | 337.9 | 159.3 | 151.6 | 32.3 | 42.2 | 52.1 | (35.9) | (10.2) | (6.4) |

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Transport Group
Energy Group
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Infrastructure Group

- Positive performance during the quarter supported by modest improvement in business units' and holding company's performance.
- Reported net profit to TTA of Baht 6.9 million with Normalized net profit to TTA of Baht 79 million


## THORESEN SHIPPING GROUP (TSG)

Utilization rate remained at high level despite weak market condition


Thoresen TCE Rate* vs. Cost Structure (per vessel day)



- BDI Index rebounded to average at 736 in $3 Q / 16$ as demand for iron ore and coal increased
- TSG's TCE Rate at $\mathbf{\$ 5 , 0 7 9} \mathbf{~ p e r ~ d a y ~ w a s ~ a n ~ i m p r o v e m e n t ~ o f ~} 8 \%$ QoQ
- TSG's average TCE rate was higher than the operating cash costs level of $\$ 5,020$ per day, while many other ship owners have much higher cost than TSG Group
- Owned fleet utilization rate remained at high level at $100 \%$
- Owned fleet size reduce from 20 vessels from selling M.V. Thor Energy for scrap

[^0]Cash cost = Owner's Expenses + SG\&A + Dry-docking Expenses

## THORESEN SHIPPING Group (TSG)



- Freight revenue increased to Baht 811 million with gross profit of Baht 82 million
- Gross margin was at $10 \%$ comparing to $8 \%$ in 2Q/16
- EBITDA returns to positive at Baht 29 million, increased 1017\% QoQ
- Non-recurring loss of around Baht 67 million on the account of ship sale.
- Net loss of Baht 223 million with normalized net loss of Baht 151 million


Subsea IRM - Vessels Revenue Breakdown


Vessel Day Rates**

** Subsea IRM Vessel Revenues/Total Vessel Working Days
(Note: Reclassified of Subsea IRM Vessel Revenues)

- Revenue from Subsea IRM - Vessels increased $32 \%$ QoQ from higher rates and higher vessels working days while revenue from cable laying declined
- Utilization Rate of Subsea IRM increased to $56 \%$ while vessel day rates increased to 87 thousand USD per day
- AOD's jack-up drilling rigs performed strongly with utilization rate at $99 \%$

- Total revenue was at Baht 1,807 million, increased $3 \%$ QoQ from higher Subsea IRM - Vessels but lower cable laying revenue
- Gross Margin increased to 32\% in 3Q/16 from 31\% in 2Q/16
- The contribution to the equity income, mainly from AOD, was around Baht 71 million in $3 Q / 16$ due to lower rate contracted
- Depreciation and amortization decreased $25 \%$ YoY following the non-cash impairment at the end of 2015
- MML reported net profit of Baht 262 million and attributable net profit to TTA of Baht $\mathbf{1 5 2}$ million


- Prolonged drought and saline intrusion within the Vietnam region have improved since rains have started in the South-Central region of Vietnam
- Sales volume decreased 3\% QoQ but increased 14\% YoY
- Export sales volume grew 9\% QoQ and $28 \%$ YoY, mainly from the increase in export to Africa and Philippines
- Demand for factory area for leasing remained high at $100 \%$ occupancy rate

- Sales revenue was Baht 793 million, decreased 1\% QoQ and 4\% YoY
- Gross margin increased to $\mathbf{3 0 \%}$ with gross profit of Baht 237 million
- Operating cost decreased 6\% YoY to Baht 64 million due to lower maintenance cost
- EBITDA was Baht 106 million with $13 \%$ EBITDA margin
- Depreciation and amortization increased $10 \%$ YoY, driven by the expansion of factory area for leasing
- Reported net profit of Baht 77 million and attributable net profit to TTA of Baht 52 million


| Sales Volume ('000 Tons) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | - Coal: Other Sizes |  |  | - Coal: 0-5 mm. |  |  |
| 86 |  |  |  |  |  |  |
|  | 77 |  |  |  |  |  |
| 19 |  |  |  |  |  |  |
|  | 18 | 54 |  | 58 |  | 47 |
| 67 | 59 |  | 43 | 14 | 34 |  |
|  |  | 16 |  | 44 |  | 8 |
|  |  |  | 10 |  |  | 39 |
|  |  | 38 | 33 |  | 30 |  |
| 1Q/15 | 2Q/15 | 3Q/15 | 4Q/15 | 1Q/16 | 2Q/16 | 3Q/16 |



- Coal prices continued to increase as China reduced domestic coal output while steel production increased.
- Sales volume was at 47 KTons, increased 39\% QoQ driven by the increasing in both other sizes and 0-5 mm. coal but decreased 13\% YoY.

- Total revenues was at Baht 100 million, increased 26\% QoQ but decreased 13\% YoY
- Gross profit increased 19\% QoQ and 272\% YoY to Baht 28 million, with gross margin of 28\%
- Other income reduce due to lower activities during raining season
- Continuing cost reduction program had helped to reduce SG\&A 30\% YoY to Baht 17.7 million
- Reported net loss of Baht 8 million and attributable net losses to TTA of Baht 7.4 million


## CONSOLIDATED INCOME STATEMENT

Consolidated Income Statement

| in million Baht (MB) | 3Q/15 (Restate) |  | 2Q/16 |  | 3Q/16 |  | \%YoY |  | \%QoQ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | MB | \% | MB | \% | MB | \% | MB | \% | MB | \% |
| Revenues | 5,792.1 | 100.0 | 3,531.6 | 100.0 | 3,576.0 | 100.0 | (2,216.1) | -38\% | 44.4 | 1\% |
| Costs | (4,455.1) | (76.9) | $(2,723.8)$ | (77.1) | $(2,682.8)$ | (75.0) | (1,772.3) | -40\% | (41.0) | -2\% |
| Gross Profit | 1,337.1 | 23.1 | 807.9 | 22.9 | 893.2 | 25.0 | (443.8) | -33\% | 85.4 | 11\% |
| Other Income | 28.7 | 0.5 | 74.8 | 2.1 | 91.9 | 2.6 | 63.3 | 221\% | 17.1 | 23\% |
| Gain/(Loss) on Investment | 20.2 | 0.3 | (5.7) | (0.2) | 39.3 | 1.1 | 19.1 | 94\% | 45.0 | 793\% |
| SG\&A | (634.0) | (10.9) | (487.6) | (13.8) | (466.0) | (13.0) | (168.0) | -27\% | (21.6) | -4\% |
| EBITDA from Operation | 752.0 | 13.0 | 389.5 | 11.0 | 558.5 | 15.6 | (193.5) | -26\% | 169.0 | 43\% |
| Equity Income | 332.2 | 5.7 | 156.0 | 4.4 | 102.3 | 2.9 | (229.9) | -69\% | (53.7) | -34\% |
| EBITDA | 1,084.2 | 18.7 | 545.5 | 15.4 | 660.8 | 18.5 | (423.4) | -39\% | 115.3 | 21\% |
| Depreciation \& Amortization | (441.1) | (7.6) | (288.5) | (8.2) | (290.2) | (8.1) | (150.9) | -34\% | 1.7 | 1\% |
| EBIT | 643.1 | 11.1 | 257.0 | 7.3 | 370.6 | 10.4 | (272.5) | -42\% | 113.6 | 44\% |
| Financial Cost | (132.1) | (2.3) | (122.3) | (3.5) | (121.1) | (3.4) | (11.0) | -8\% | (1.2) | -1\% |
| Gain/(Loss) from Foreign Exchange | (84.1) | (1.5) | 15.7 | 0.4 | (40.6) | (1.1) | 43.4 | -52\% | (56.3) | -359\% |
| Non-Recurring Items - Impairment on Assets | (8.7) | (0.2) |  |  | (67.5) | (1.9) |  | 0\% | 67.5 | 0\% |
| Non-Recurring Items - Other | (5.1) | (0.1) | (41.3) | (1.2) | (4.1) | (0.1) | 1.1 | -20\% | (37.2) | -90\% |
| Profit before income tax | 413.1 | 7.1 | 109.1 | 3.1 | 137.3 | 3.8 | (275.7) | -67\% | 28.2 | 26\% |
| Income Tax Expense | 33.4 | 0.6 | (9.5) | (0.3) | (2.4) | (0.1) | 35.7 | 107\% | (7.2) | -75\% |
| Net Profit/(Loss) | 446.5 | 7.7 | 99.6 | 2.8 | 135.0 | 3.8 | (311.5) | -70\% | 35.3 | 35\% |
| Net Profit/(Loss) attributable |  |  |  |  |  |  |  |  |  |  |
| To Non-controlling interest | 250.7 | 4.3 | 130.3 | 3.7 | 128.0 | 3.6 | (122.6) | -49\% | (2.2) | -2\% |
| To TTA | 195.8 | 3.4 | (30.6) | (0.9) | 6.9 | 0.2 | (188.8) | -96\% | 37.5 | 123\% |


| Normalized Net Profit(Loss) | 460.3 | 140.9 | 206.5 |
| :--- | :--- | ---: | ---: |
| Normalized Net Profit(Loss) to TTA | 207.6 | 10.5 | 79.0 |




## AGENDA

## 3Q/16 HIGHLIGHTS

FINANCIAL PERFORMANCE
MARKET OUTLOOK
APPENDICES




- Dry Bulk Trade \% Growth (mt)
$-0.2 \%(2015$ est) $\rightarrow 1.1 \%(2016 F) \rightarrow \mathbf{2 . 1 \%}$ (2017F)
- Bulkcarrier Fleet \% Growth (dwt)
$2.4 \%$ (2015 est) $\rightarrow 2.2 \%$ (2016F) $\rightarrow 0.6 \%$ (2017F) 1.7\% YTD
- Orderbook in 2016 continued to be revised down
92.7 m dwt as of Jan. $16 \rightarrow 76.8 \mathrm{~m}$ dwt as of Mar. 16
$\rightarrow 55.4 \mathrm{mdwt}$ as of Jun. $16 \rightarrow \mathbf{3 7 . 1} \mathbf{m}$ dwt as of Sep. 16
- Demolition
30.6 m dwt (2015) $\rightarrow 31.7 \mathrm{~m}$ dwt (2016F)

YTD 25.9 m dwt of ships scrapped, consisting of Capesize : 70 ships scrapped totaling 12 mdwt Panamax : 99 ships scrapped totaling 7.8 m dwt Handymax: 73 ships scrapped totaling 3.2 m dwt Handysize: 103 ships scrapped totaling 2.9 m dwt



## - Contract Extensions

- AOD I-3 years expiring in June 2019
- AOD II - 3 years expiring in July 2019
- AOD III - short-term expiring in December 2016
' 'MTR-1', ‘MTR-2' are cold stacked and marketed for sale
- For the new-builds ('MTR-3', 'MTR-4', and DSCV)
- Delivery dates are extended to allows the MML group to align the strategic initiatives with market conditions.
- Expected Date of Delivery (If take delivery)
- MTR-3, Dec. 31, 2016
- MTR-4, Dec. 31, 2016
- DSCV, Jun. 30, 2017
- The MML group to consider and implement preferred courses of action which including of take delivery, sale, and disposal of the same to interested third parties.
- Due to this postponement, no financial exposure is expected in 2016 or later.

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MML still maintained
\checkmark ~ O r d e r ~ b o o k ~ o f ~ U S D ~ 1 5 5 ~ m i l l i o n ~ a s ~ e n d ~ 3 Q / 1 6 ~
\checkmark ~ S t r o n g ~ N e t ~ c a s h ~ f l o w ~ f r o m ~ o p e r a t i o n s ~ o f ~ U S D ~ 3 9 . 2 ~ m i l l i o n ~ i n ~
9M/2016
\checkmark ~ C o n s o l i d a t e d ~ c a s h ~ a n d ~ c a s h ~ e q u i v a l e n t s ~ o f ~ U S D ~ 9 5 . 4 ~ m i l l i o n
\checkmark ~ N e t ~ I B D / E q u i t y ~ a t ~ 0 . 0 ~ a t ~ t h e ~ e n d ~ o f ~ 3 Q / 1 6 ~
```


## THANK YOU

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## AGENDA

## 3Q/16 HIGHLIGHTS

FINANCIAL PERFORMANCE MARKET OUTLOOK AND EXECUTION PLAN APPENDICES

## 9M/16 CONSOLIDATED INCOME STATEMENT



## Income Statement*

| in million Baht (MB) | 3Q/15 | 2Q/16 | 3Q/16 | \%YoY | \%QoQ | 9M/15 | 9M/16 | \%YoY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Freight Revenue | 1,388.6 | 800.4 | 811.5 | -42\% | 1\% | 4,357.8 | 2,356.5 | -46\% |
| Vessel Operating Expenses | $(1,154.6)$ | (738.3) | (729.7) | -37\% | -1\% | $(3,737.1)$ | $(2,232.3)$ | -40\% |
| Gross Profit | 234.0 | 62.1 | 81.7 | -65\% | 32\% | 620.7 | 124.2 | -80\% |
| Other Income | 0.9 | 1.1 | 8.8 | 918\% | 707\% | 46.0 | 25.4 | -45\% |
| Gains (Losses) on Investment | - | - | (0.2) | 0\% | 0\% | 32.1 | (0.2) | -101\% |
| SG\&A | (81.5) | (66.4) | (61.0) | -25\% | -8\% | (246.2) | (181.9) | -26\% |
| EBITDA | 153.3 | (3.2) | 29.4 | -81\% | 1017\% | 452.6 | (32.6) | -107\% |
| Depreciation \& Amortization | (185.2) | (101.1) | (99.5) | -46\% | -2\% | (525.9) | (303.9) | -42\% |
| EBIT | (32.0) | (104.3) | (70.1) | -119\% | 33\% | (73.3) | (336.4) | -359\% |
| Financial Cost | (43.8) | (43.0) | (42.2) | -4\% | -2\% | (128.1) | (129.1) | 1\% |
| Gain/(Loss) from Foreign Exchange | 231.2 | (7.8) | (39.3) | -117\% | 405\% | 236.9 | (98.1) | -141\% |
| Non-Recurring Items | 0.0 | (40.9) | (71.1) | 100\% | 74\% | (0.0) | (116.6) | 100\% |
| Profit before income tax | 155.5 | (196.0) | (222.7) | -243\% | 14\% | 35.5 | (680.2) | -2014\% |
| Income Tax Expense | (4.7) | (0.2) | (0.0) | -99\% | -81\% | (20.8) | (2.6) | -87\% |
| Net Profit/(Loss) | 150.8 | (196.2) | (222.7) | -248\% | -14\% | 14.7 | (682.9) | -4740\% |
|  |  |  |  |  |  |  |  |  |
| Normalized Net Profit/(Loss) | 150.8 | (155.2) | (151.3) | -200\% | 3\% | 14.7 | (565.9) | -3944\% |
|  |  |  |  |  |  |  |  |  |
| Gross Margin (\%) | 17\% | 8\% | 10\% |  |  | 14\% | 5\% |  |
| EBITDA Margin (\%) | 11\% | 0\% | 4\% |  |  | 10\% | -1\% |  |
| Net Profit Margin (\%) | 11\% | -25\% | -27\% |  |  | 0\% | -29\% |  |

*as consolidated on TTA's P\&L
*Normalized Net Profit((Loss) $=$ Net Profit(Loss) - Non-Recurring Items

## Income Statement

| in million Baht | 3Q/15 | 2Q/16 | 3Q/16 | \% YoY | \% QoQ | 9M/15 | 9M/16 | \% YoY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Revenues | 3,404.6 | 1,751.0 | 1,806.7 | -47\% | 3\% | 8,949.0 | 4,970.7 | -44\% |
| Total Costs | $(2,475.9)$ | $(1,209.7)$ | $(1,223.5)$ | -51\% | 1\% | (7,389.6) | $(3,649.6)$ | -51\% |
| Gross Profit(Loss) | 928.8 | 541.3 | 583.3 | -37\% | 8\% | 1,559.3 | 1,321.0 | -15\% |
| Other Income | 3.1 | 7.7 | 6.8 | 119\% | -11\% | 11.1 | 19.5 | 75\% |
| SG\&A | (379.7) | (235.9) | (217.9) | -43\% | -8\% | $(1,115.6)$ | (607.2) | -46\% |
| EBITDA from Operation | 552.2 | 313.1 | 372.1 | -33\% | 19\% | 454.9 | 733.3 | 61\% |
| Equity Income | 264.8 | 122.9 | 71.1 | -73\% | -42\% | 751.2 | 345.7 | -54\% |
| EBITDA | 817.0 | 436.0 | 443.3 | -46\% | 2\% | 1,206.1 | 1,078.9 | -11\% |
| Depreciation \& Amortization | (200.4) | (147.2) | (150.2) | -25\% | 2\% | (564.5) | (444.6) | -21\% |
| EBIT | 616.6 | 288.8 | 293.1 | -52\% | 1\% | 641.6 | 634.3 | -1\% |
| Financial Cost | (32.2) | (30.9) | (30.1) | -7\% | -2\% | (86.1) | (91.2) | 6\% |
| Gain/(Loss) from Foreign Exchange | 20.8 | 16.7 | 1.9 | -91\% | -88\% | 55.6 | 9.6 | -83\% |
| Non-Recurring Items | 0.2 | (0.4) | 0.7 | 236\% | 282\% | 0.6 | 1.0 | 69\% |
| Profit/(Loss) before income tax | 605.4 | 274.3 | 265.6 | -56\% | -3\% | 611.7 | 553.7 | -9\% |
| Income Tax Expense | (25.9) | (0.2) | (3.7) | -86\% | 2144\% | (46.7) | 26.5 | 157\% |
| Net Profit/(Loss) | 579.4 | 274.2 | 261.9 | -55\% | -4\% | 565.0 | 580.2 | 3\% |
| Net Profit/(loss) attributable |  |  |  |  |  |  |  |  |
| To Non-controlling interest | 241.4 | 115.1 | 109.9 | -54\% | -4\% | 231.0 | 242.9 | 5\% |
| To TTA | 338.0 | 159.1 | 151.9 | -55\% | -4\% | 334.0 | 337.3 | 1\% |
| Normalized Net Profit(Loss) | 579.2 | 274.5 | 261.2 | -55\% | -5\% | 564.4 | 579.2 | 3\% |
| Normalized Net Profit(Loss) To TTA | 337.9 | 159.3 | 151.6 | -55\% | -5\% | 333.6 | 336.7 | 1\% |
|  |  |  |  |  |  |  |  |  |
| Gross Margin (\%) | 27\% | 31\% | 32\% |  |  | 17\% | 27\% |  |
| EBITDA Margin (\%) | 24\% | 25\% | 25\% |  |  | 13\% | 22\% |  |
| Net Profit Margin (\%) | 17\% | 16\% | 14\% |  |  | 6\% | 12\% |  |

## PM THORESEN ASIA HOLDINGS (PMTA)

## INCOME STATEMENT

| in Million Baht | 3Q/15 | 2Q/16 | 3Q/16 | \% YoY | \% QoQ | 9M/15 | 9M/16 | \% YoY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales Revenue | 802.3 | 822.5 | 793.2 | -1\% | -4\% | 2,353.7 | 2,223.8 | -6\% |
| Raw Material Costs | (616.6) | (615.2) | (556.3) | -10\% | -10\% | $(1,800.1)$ | $(1,626.5)$ | -10\% |
| Gross Profit | 185.7 | 207.3 | 236.9 | 28\% | 14\% | 553.6 | 597.2 | 8\% |
| Service \& Other Income | 14.4 | 15.3 | 14.2 | -1\% | -7\% | 39.1 | 40.4 | 4\% |
| Operating Cost | (63.7) | (61.4) | (59.7) | -6\% | -3\% | (168.3) | (170.7) | 1\% |
| Cost of providing services | (2.4) | (5.0) | (4.5) | 86\% | -10\% | (6.5) | (13.6) | 108\% |
| SG\&A | (58.6) | (66.8) | (81.3) | 39\% | 22\% | (180.2) | (207.2) | 15\% |
| EBITDA | 75.4 | 89.5 | 105.6 | 40\% | 18\% | 237.5 | 246.2 | 4\% |
| Depreciation \& Amortization | (15.2) | (16.2) | (16.7) | 10\% | 3\% | (41.0) | (49.3) | 20\% |
| EBIT | 60.3 | 73.3 | 88.9 | 48\% | 21\% | 196.6 | 196.9 | 0\% |
| Financial Cost | (1.0) | (2.2) | (1.6) | 49\% | -29\% | (5.1) | (5.5) | 9\% |
| Gain/(Loss) from Foreign Exchange | 0.9 | (1.7) | (0.9) | -198\% | 45\% | (1.4) | (3.7) | -171\% |
| Profit before income tax | 60.2 | 69.4 | 86.5 | 44\% | 25\% | 190.1 | 187.7 | -1\% |
| Income Tax Expense | (11.1) | (6.8) | (9.4) | -15\% | 37\% | (32.7) | (21.6) | -34\% |
| Net Profit | 49.1 | 62.6 | 77.1 | 57\% | 23\% | 157.4 | 166.1 | 6\% |
| Net Profit/(loss) attributable |  |  |  |  |  |  |  |  |
| To Non-controlling interest | 16.8 | 20.4 | 25.0 | 49\% | 23\% | 32.8 | 54.1 | 65\% |
| To TTA | 32.3 | 42.2 | 52.1 | 61\% | 23\% | 124.6 | 112.1 | -10\% |
| Gross Margin (\%) | 23\% | 25\% | 30\% |  |  | 24\% | 27\% |  |
| EBITDA Margin (\%) | 9\% | 11\% | 13\% |  |  | 10\% | 11\% |  |
| Net Profit Margin (\%) | 6\% | 8\% | 10\% |  |  | 7\% | 7\% |  |

Income Statement

| in million Baht | 3Q/15 | 2Q/16 | 3Q/16 | \% YoY | \% QoQ | 9M/15 | 9M/16 | \% YoY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Revenues | 114.5 | 79.2 | 100.1 | -13\% | 26\% | 472.7 | 299.8 | -37\% |
| Total Costs | (106.9) | (55.3) | (71.7) | -33\% | 30\% | (383.1) | (219.6) | -43\% |
| Gross Profit | 7.6 | 23.9 | 28.4 | 272\% | 19\% | 89.6 | 80.3 | -10\% |
| Other Income | 6.1 | 1.4 | 1.0 | -83\% | -28\% | 7.4 | 3.2 | -57\% |
| SG\&A | (25.4) | (17.5) | (17.7) | -30\% | 1\% | (87.9) | (56.6) | -36\% |
| EBITDA | (11.6) | 7.8 | 11.7 | 201\% | 50\% | 9.1 | 26.9 | 195\% |
| Depreciation \& Amortization | (13.1) | (10.3) | (10.0) | -24\% | -3\% | (41.6) | (30.7) | -26\% |
| EBIT | (24.7) | (2.5) | 1.7 | 107\% | 168\% | (32.5) | (3.9) | 88\% |
| Financial Cost | (13.3) | (8.8) | (8.8) | -34\% | 0\% | (42.3) | (30.2) | -29\% |
| Gain/(Loss) from Foreign Exchange | (2.4) | - | - | 100\% |  | (3.3) | (0.0) | 99\% |
| Non-Recurring Items | (19.2) | - | (1.2) | -94\% |  | (19.4) | (3.3) | -83\% |
| Profit/(loss) before income tax | (59.6) | (11.3) | (8.2) | 86\% | 27\% | (97.6) | (37.4) | 62\% |
| Income Tax Expense | (0.0) | - | (0.0) | 2\% |  | (0.0) | (0.0) | 2\% |
| Net Profit/(Loss) | (59.6) | (11.3) | (8.2) | 86\% | 27\% | (97.6) | (37.5) | 62\% |

## Net Profits/(losses) attributable

| To Non-controlling interest | (6.8) | (1.1) | (0.8) | 88\% | 27\% | (11.0) | (3.8) | 65\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| To TTA | (52.9) | (10.2) | (7.4) | 86\% | 27\% | (86.5) | (33.6) | 61\% |
| Normalized Net Profit(Loss) | (40.5) | (11.3) | (7.1) | 82\% | 37\% | (78.2) | (34.1) | 56\% |
| Normalized Net Profit/(Loss) To TTA | (35.9) | (10.2) | (6.4) | 82\% | 37\% | (69.4) | (30.6) | 56\% |
|  |  |  |  |  |  |  |  |  |
| Gross Margin (\%) | $7 \%$ $-10 \%$ | 30\% | 28\% 12\% |  |  | $19 \%$ $2 \%$ | $27 \%$ $9 \%$ |  |
| Net Profit Margin (\%) | -52\% | -14\% | -8\% |  |  | -21\% | -12\% |  |

As consolidated on TTA's P\&L
Normalized Net Profit/(Loss) $=$ Net Profit/(Loss) - Non-Recurring Items


[^0]:    *Thoresen TCE Rate = Owned Vessel TCE Rate + Chartered-In
    ** Adjusted Mkt TC BSI = Market TC BSI Rate adiust Commissio

    * Adjusted Mkt TC BSI = Market TC BSI Rate adjust Commission and Fleet Type

