# Thoresen Thai Agencies Public Company Limited

## **3Q/16 Opportunity Day Presentation**

The Stock Exchange of Thailand November 28, 2016









#### **DISCLAIMER**

This presentation includes forward-looking statements that are subject to risks and uncertainties, including those pertaining to the anticipated benefits to be realized from the proposals described herein. This presentation contains a number of forward-looking statements including, in particular, statements about future events, future financial performance, plans, strategies, expectations, prospects, competitive environment, regulation and supply and demand.

TTA has based these forward-looking statements on its views with respect to future events and financial performance. Actual financial performance of the entities described herein could differ materially from that projected in the forward-looking statements due to the inherent uncertainty of estimates, forecasts and projections, and financial performance may be better or worse than anticipated. Given these uncertainties, readers should not put undue reliance on any forward-looking statements.

Forward-looking statements represent estimates and assumptions only as of the date that they were made. The information contained in this presentation is subject to change without notice and TTA does not undertake any duty to update the forward-looking statements, and the estimates and assumptions associated with them, except to the extent required by applicable laws and regulations.

3Q/16 HIGHLIGHTS

FINANCIAL PERFORMANCE

MARKET OUTLOOK

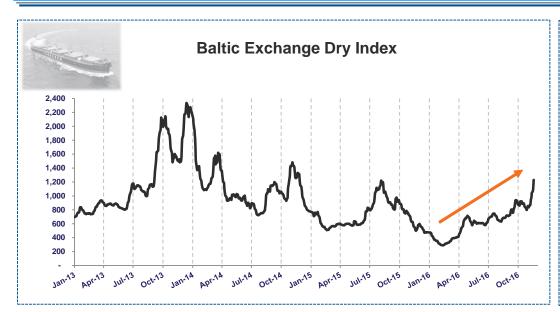
APPENDICES

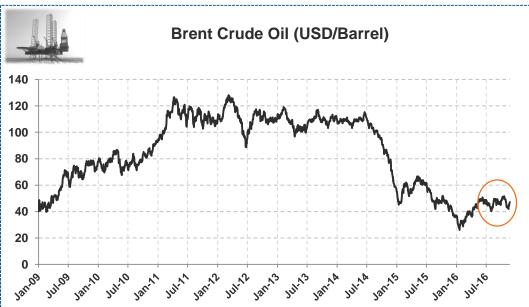
FINANCIAL PERFORMANCE

MARKET OUTLOOK

APPENDICES

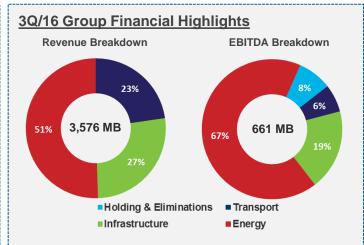
Improvement QoQ, despite a relatively weak environment





#### Industry

- BDI rebounded from its 30 years low
  - BDI was at 736 in 3Q/16, -24% YoY & +20% QoQ
- Oil and gas market continued to be volatile throughout 3Q/16, trading within the range of USD 45 to USD 50 per barrel
- Prolonged drought and saline intrusion within the Vietnam region had improved since rains have started in the South-Central region of Vietnam
- Coal prices continued to increase as China reduced domestic coal output while steel production increased.



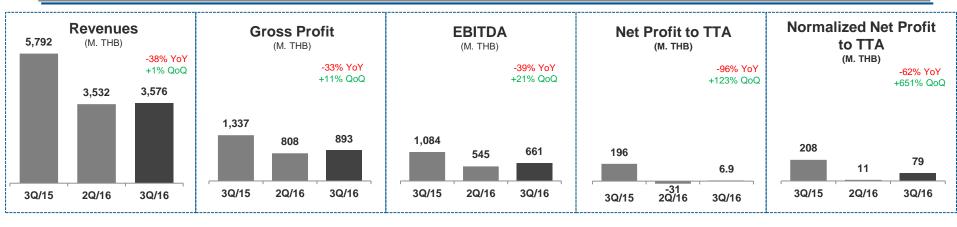
- Normalized net profit to TTA of Baht 79 million
- Consolidated cash on hand of Baht 12.4 billion at the end of 3Q/16 with strong balance sheet

## **FINANCIAL PERFORMANCE**

MARKET OUTLOOK

**APPENDICES** 

#### **3Q/16 GROUP FINANCIAL PERFORMANCE**



in Million Baht	Thore	Thoresen Shipping		Merm	naid Mai	ritime		PMTA			UMS	
	3Q/15	2Q/16	3Q/16	3Q/15	2Q/16	3Q/16	3Q/15	2Q/16	3Q/16	3Q/15	2Q/16	3Q/16
Revenues	1,388.6	800.4	811.5	3,404.6	1,751.0	1,806.7	802.3	822.5	793.2	114.5	79.2	100.1
Gross Profit	234.0	62.1	81.7	928.8	541.3	583.3	185.7	207.3	236.9	7.6	23.9	28.4
EBITDA	153.3	(3.2)	29.4	817.0	436.0	443.3	75.4	89.5	105.6	(11.6)	7.8	11.7
Net Profit/(Loss) to TTA	150.8	(196.2)	(222.7)	338.0	159.1	151.9	32.3	42.2	52.1	(52.9)	(10.2)	(7.4)
Normalized Net Profit/(Loss) to TTA	150.8	(155.2)	(151.3)	337.9	159.3	151.6	32.3	42.2	52.1	(35.9)	(10.2)	(6.4)

Transport Group
Energy Group
Infrastructure Group

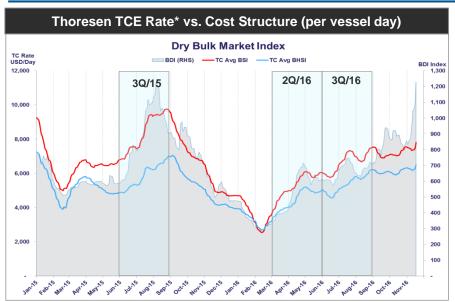
Note: TTA holds Thoresen Shipping @ 100%,
Mermaid Maritime @ 58.18%,
PMTA @ 67.60%,
UMS @ 90.11%,

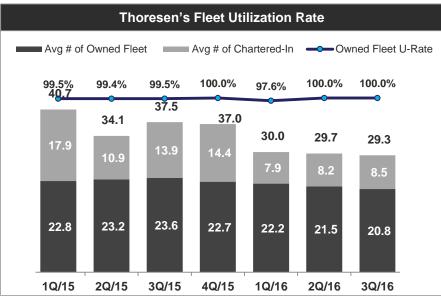
As of 30 Sep, 2016

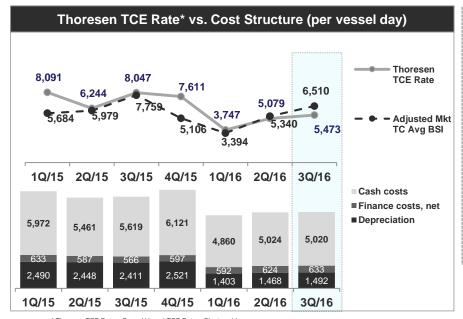
- Positive performance during the quarter supported by modest improvement in business units' and holding company's performance.
- Reported net profit to TTA of Baht 6.9 million with Normalized net profit to TTA of Baht 79 million

## **THORESEN SHIPPING GROUP (TSG)**

Utilization rate remained at high level despite weak market condition



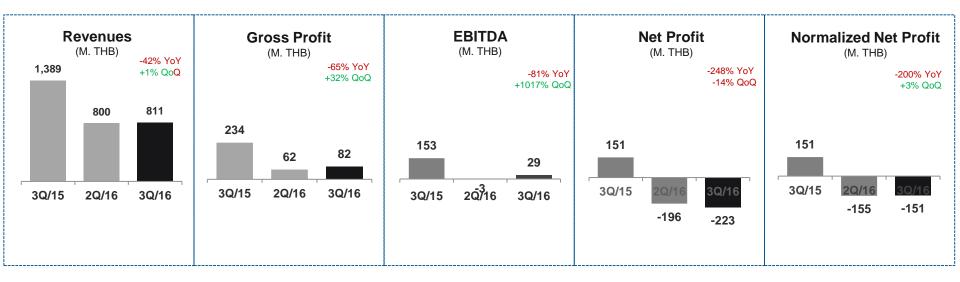




- BDI Index rebounded to average at 736 in 3Q/16 as demand for iron ore and coal increased
- TSG's TCE Rate at \$5,079 per day was an improvement of 8% QoQ
- TSG's average TCE rate was higher than the operating cash costs level of \$5,020 per day, while many other ship owners have much higher cost than TSG Group
- Owned fleet utilization rate remained at high level at 100%
- Owned fleet size reduce from 20 vessels from selling M.V.
   Thor Energy for scrap

<sup>\*</sup> Thoresen TCE Rate = Owned Vessel TCE Rate + Chartered-In \*\* Adjusted Mkt TC BSI = Market TC BSI Rate adjust Commission and Fleet Type Cash cost = Owner's Expenses + SG&A + Diy-docking Expenses

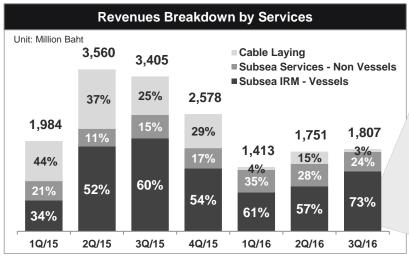
## **THORESEN SHIPPING Group (TSG)**

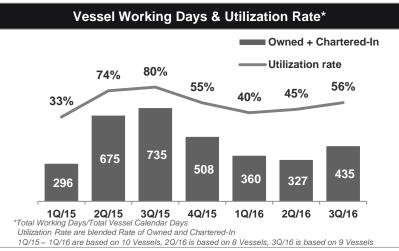


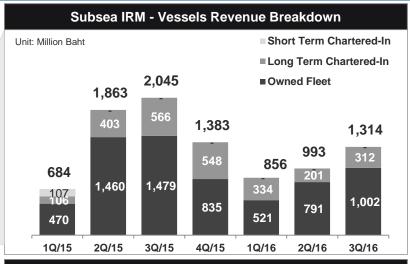
- Freight revenue increased to Baht 811 million with gross profit of Baht 82 million
- Gross margin was at 10% comparing to 8% in 2Q/16
- EBITDA returns to positive at Baht 29 million, increased 1017% QoQ
- Non-recurring loss of around Baht 67 million on the account of ship sale.
- Net loss of Baht 223 million with normalized net loss of Baht 151 million

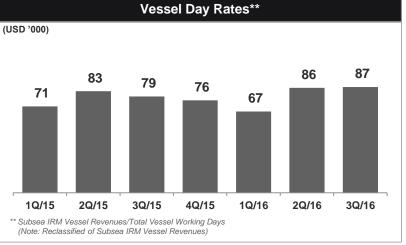
## **MERMAID MARITIME GROUP (MML)**

Higher Subsea IRM - Vessels activities



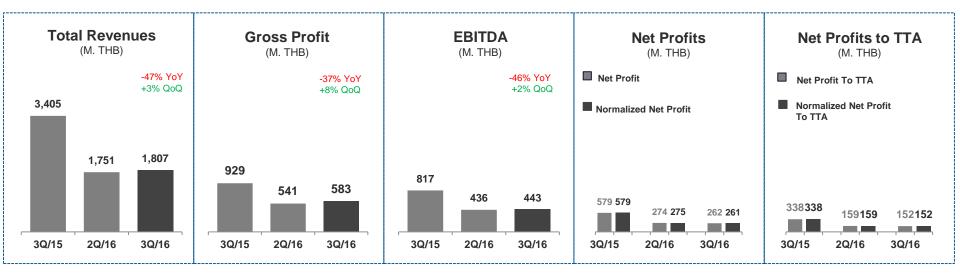






- Revenue from Subsea IRM Vessels increased 32% QoQ from higher rates and higher vessels working days while revenue from cable laying declined
- Utilization Rate of Subsea IRM increased to 56% while vessel day rates increased to 87 thousand USD per day
- AOD's jack-up drilling rigs performed strongly with utilization rate at 99%

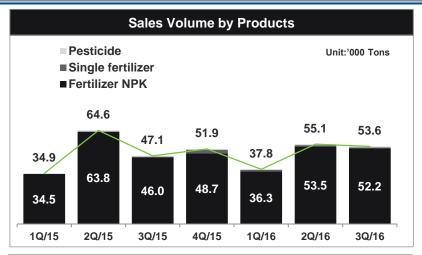
## MERMAID MARITIME GROUP (MML)

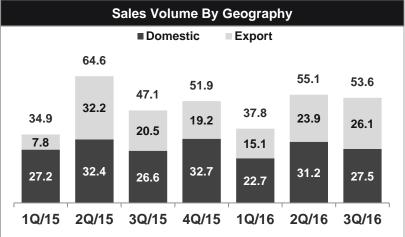


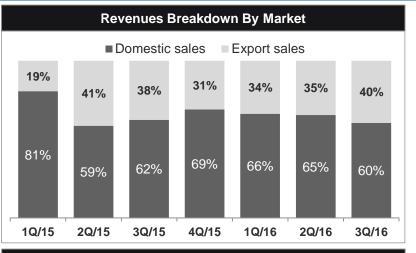
- Total revenue was at Baht 1,807 million, increased 3% QoQ from higher Subsea IRM Vessels but lower cable laying revenue
- Gross Margin increased to 32% in 3Q/16 from 31% in 2Q/16
- The contribution to the equity income, mainly from AOD, was around Baht 71 million in 3Q/16 due to lower rate contracted
- Depreciation and amortization decreased 25% YoY following the non-cash impairment at the end of 2015
- MML reported net profit of Baht 262 million and attributable net profit to TTA of Baht 152 million

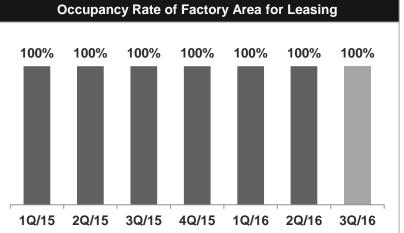
## PM THORESEN ASIA HOLDINGS (PMTA)

**Maintained Strong Performance** 



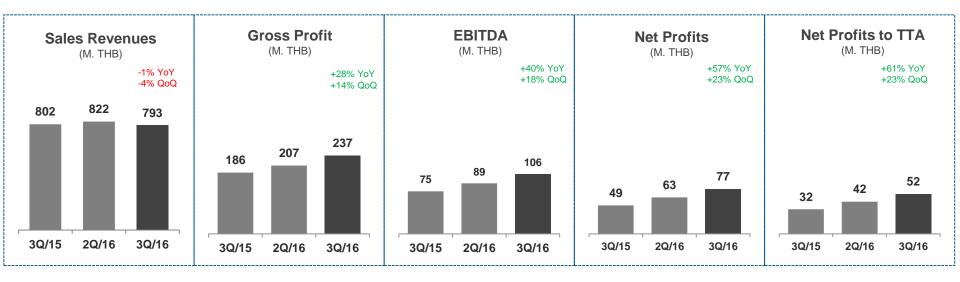






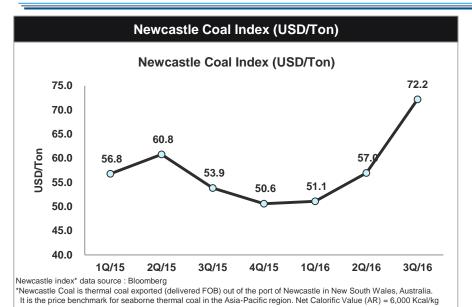
- Prolonged drought and saline intrusion within the Vietnam region have improved since rains have started in the South-Central region of Vietnam
- Sales volume decreased 3% QoQ but increased 14% YoY
- Export sales volume grew 9% QoQ and 28% YoY, mainly from the increase in export to Africa and Philippines
- Demand for factory area for leasing remained high at 100% occupancy rate

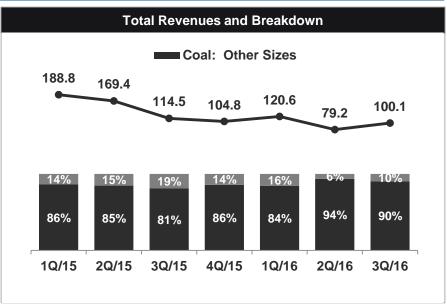
## PM THORESEN ASIA HOLDINGS (PMTA)

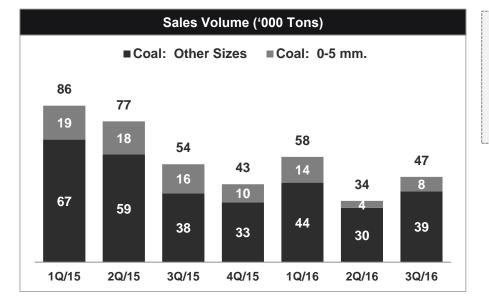


- Sales revenue was Baht 793 million, decreased 1% QoQ and 4% YoY
- Gross margin increased to 30% with gross profit of Baht 237 million
- Operating cost decreased 6% YoY to Baht 64 million due to lower maintenance cost
- EBITDA was Baht 106 million with 13% EBITDA margin
- Depreciation and amortization increased 10% YoY, driven by the expansion of factory area for leasing
- Reported net profit of Baht 77 million and attributable net profit to TTA of Baht 52 million

## **UNIQUE MINING SERVICES (UMS)**

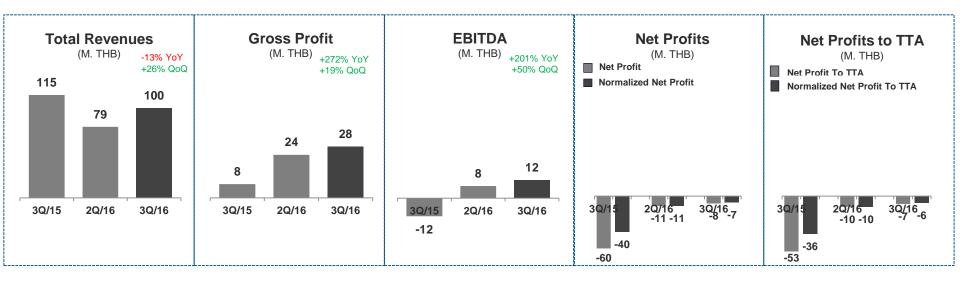






- Coal prices continued to increase as China reduced domestic coal output while steel production increased.
- Sales volume was at 47 KTons, increased 39% QoQ driven by the increasing in both other sizes and 0-5 mm. coal but decreased 13% YoY.

## **UNIQUE MINING SERVICES (UMS)**



- Total revenues was at Baht 100 million, increased 26% QoQ but decreased 13% YoY
- Gross profit increased 19% QoQ and 272% YoY to Baht 28 million, with gross margin of 28%
- Other income reduce due to lower activities during raining season
- Continuing cost reduction program had helped to reduce SG&A 30% YoY to Baht 17.7 million
- Reported net loss of Baht 8 million and attributable net losses to TTA of Baht 7.4 million

## **CONSOLIDATED INCOME STATEMENT**

#### **Consolidated Income Statement**

	3Q/15 (Restate)		2Q/1	6	3Q/1	6	%Yo`	Y	%QoQ	
in million Baht (MB)	МВ	%	MB	%	MB	%	MB	%	МВ	%
Revenues	5,792.1	100.0	3,531.6	100.0	3,576.0	100.0	(2,216.1)	-38%	44.4	1%
Costs	(4,455.1)	(76.9)	(2,723.8)	(77.1)	(2,682.8)	(75.0)	(1,772.3)	-40%	(41.0)	-2%
Gross Profit	1,337.1	23.1	807.9	22.9	893.2	25.0	(443.8)	-33%	85.4	11%
Other Income	28.7	0.5	74.8	2.1	91.9	2.6	63.3	221%	17.1	23%
Gain/(Loss) on Investment	20.2	0.3	(5.7)	(0.2)	39.3	1.1	19.1	94%	45.0	793%
SG&A	(634.0)	(10.9)	(487.6)	(13.8)	(466.0)	(13.0)	(168.0)	-27%	(21.6)	-4%
EBITDA from Operation	752.0	13.0	389.5	11.0	558.5	15.6	(193.5)	-26%	169.0	43%
Equity Income	332.2	5.7	156.0	4.4	102.3	2.9	(229.9)	-69%	(53.7)	-34%
EBITDA	1,084.2	18.7	545.5	15.4	660.8	18.5	(423.4)	-39%	115.3	21%
Depreciation & Amortization	(441.1)	(7.6)	(288.5)	(8.2)	(290.2)	(8.1)	(150.9)	-34%	1.7	1%
EBIT	643.1	11.1	257.0	7.3	370.6	10.4	(272.5)	-42%	113.6	44%
Financial Cost	(132.1)	(2.3)	(122.3)	(3.5)	(121.1)	(3.4)	(11.0)	-8%	(1.2)	-1%
Gain/(Loss) from Foreign Exchange	(84.1)	(1.5)	15.7	0.4	(40.6)	(1.1)	43.4	-52%	(56.3)	-359%
Non-Recurring Items - Impairment on Assets	(8.7)	(0.2)	-	-	(67.5)	(1.9)	-	0%	67.5	0%
Non-Recurring Items - Other	(5.1)	(0.1)	(41.3)	(1.2)	(4.1)	(0.1)	1.1	-20%	(37.2)	-90%
Profit before income tax	413.1	7.1	109.1	3.1	137.3	3.8	(275.7)	-67%	28.2	26%
Income Tax Expense	33.4	0.6	(9.5)	(0.3)	(2.4)	(0.1)	35.7	107%	(7.2)	-75%
Net Profit/(Loss)	446.5	7.7	99.6	2.8	135.0	3.8	(311.5)	-70%	35.3	35%
Net Profit/(Loss) attributable										
To Non-controlling interest	250.7	4.3	130.3	3.7	128.0	3.6	(122.6)	-49%	(2.2)	-2%
To TTA	195.8	3.4	(30.6)	(0.9)	6.9	0.2	(188.8)	-96%	37.5	123%

Normalized Net Profit/(Loss)	460.3	140.9	206.5
Normalized Net Profit/(Loss) to TTA	207.6	10.5	79.0

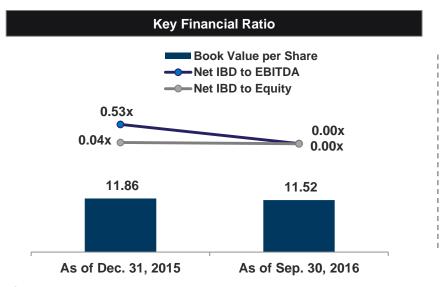
#### STRONG FINANCIAL POSITION TO SUPPORT GROWTH

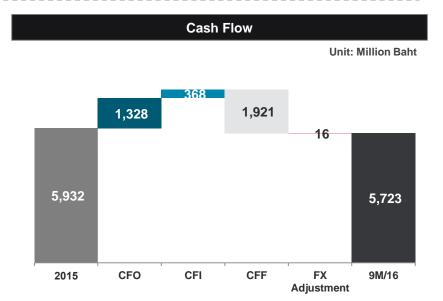
Unit: Million Baht



As of December 31, 2015

As of Sep. 30, 2016





Number

of Shares: 1,822 million shares

1,822 million shares

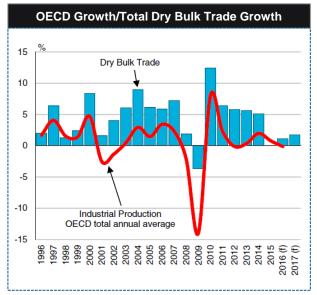
FINANCIAL PERFORMANCE

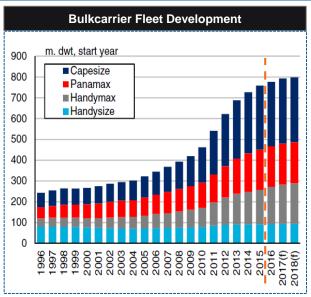
**MARKET OUTLOOK** 

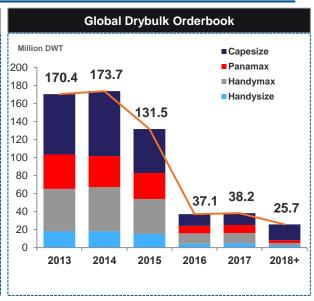
**APPENDICES** 

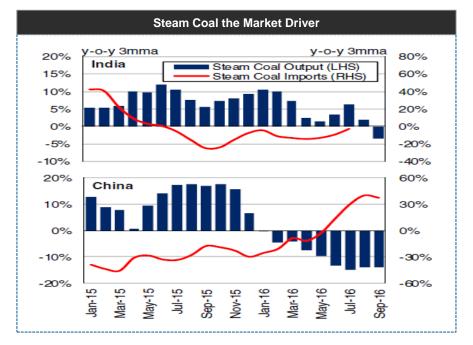
#### DRY BULK BUSINESS OUTLOOK

SUPPLY CUTS TO RESTORE SOME BALANCE









- Dry Bulk Trade % Growth (mt)
  - -0.2% (2015 est)  $\rightarrow$  1.1% (2016F)  $\rightarrow$  2.1% (2017F)
- Bulkcarrier Fleet % Growth (dwt)

2.4% (2015 est)  $\rightarrow$  2.2% (2016F)  $\rightarrow$  **0.6% (2017F)** 1.7% YTD

· Orderbook in 2016 continued to be revised down

92.7 m dwt as of Jan. 16  $\rightarrow$  76.8 m dwt as of Mar. 16  $\rightarrow$  55.4 m dwt as of Jun. 16  $\rightarrow$  37.1 m dwt as of Sep. 16

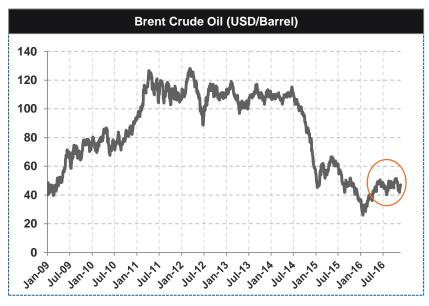
Demolition

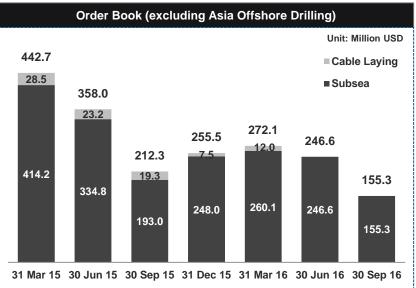
 $30.6 \text{ m dwt } (2015) \rightarrow 31.7 \text{ m dwt } (2016F)$ 

YTD 25.9 m dwt of ships scrapped, consisting of

Capesize: 70 ships scrapped totaling 12 m dwt Panamax: 99 ships scrapped totaling 7.8 m dwt Handymax: 73 ships scrapped totaling 3.2 m dwt Handysize: 103 ships scrapped totaling 2.9 m dwt

#### MML'S BUSINESS OUTLOOK





- Contract Extensions
  - AOD I 3 years expiring in June 2019
  - AOD II 3 years expiring in July 2019
  - AOD III short-term expiring in December 2016
- 'MTR-1', 'MTR-2' are cold stacked and marketed for sale
- For the new-builds ('MTR-3', 'MTR-4', and DSCV)
  - Delivery dates are extended to allows the MML group to align the strategic initiatives with market conditions.
  - Expected Date of Delivery (If take delivery)
    - MTR-3, Dec. 31, 2016
    - MTR-4, Dec. 31, 2016
    - DSCV, Jun. 30, 2017
  - The MML group to consider and implement preferred courses of action which including of take delivery, sale, and disposal of the same to interested third parties.
  - Due to this postponement, no financial exposure is expected in 2016 or later.

#### MML still maintained

- ✓ Order book of USD 155 million as end 3Q/16
- ✓ Strong Net cash flow from operations of USD 39.2 million in 9M/2016
- ✓ Consolidated cash and cash equivalents of USD 95.4 million
- √ Net IBD/Equity at <u>0.0</u> at the end of 3Q/16

# THANK YOU



THORESEN THAI AGENCIES PLC.

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FINANCIAL PERFORMANCE

MARKET OUTLOOK AND EXECUTION PLAN

**APPENDICES** 

## 9M/16 CONSOLIDATED INCOME STATEMENT

#### **Consolidated Income Statement**

	9M/15 (Res	state)	9M/16	5	%YoY		
in million Baht (MB)	МВ	%	MB	%	MB	%	
Revenues	16,366.4	100.0	10,064.3	100.0	(6,302.1)	-39%	
Costs	(13,579.7)	(83.0)	(8,024.1)	(79.7)	(5,555.6)	-41%	
Gross Profit	2,786.7	17.0	2,040.2	20.3	(746.4)	-27%	
Other Income	130.2	0.8	218.4	2.2	88.2	68%	
Gain/(Loss) on Investment	66.5	0.4	40.4	0.4	26.1	-39%	
SG&A	(1,951.0)	(11.9)	(1,312.8)	(13.0)	(638.2)	-33%	
EBITDA from Operation	1,032.4	6.3	986.2	9.8	(46.2)	-4%	
Equity Income	1,040.9	6.4	449.6	4.5	(591.3)	-57%	
EBITDA	2,073.3	12.7	1,435.7	14.3	(637.5)	-31%	
Depreciation & Amortization	(1,255.7)	(7.7)	(869.7)	(8.6)	(385.9)	-31%	
EBIT	817.6	5.0	566.0	5.6	(251.6)	-31%	
Financial Cost	(385.6)	(2.4)	(374.3)	(3.7)	(11.4)	-3%	
Gain/(Loss) from Foreign Exchange	(167.8)	(1.0)	(29.4)	(0.3)	138.4	-82%	
Non-Recurring Items - Impairment on Assets	(8.7)	(0.1)	(67.5)	(0.7)	58.7	0%	
Non-Recurring Items - Other	18.1	0.1	(51.4)	(0.5)	69.5	-385%	
Profit before income tax	273.4	1.7	43.4	0.4	(230.0)	-84%	
Income Tax Expense	(75.2)	(0.5)	(15.6)	(0.2)	(59.7)	-79%	
Net Profit/(Loss)	198.2	1.2	27.9	0.3	(170.3)	-86%	
Net Profit/(Loss) attributable							
To Non-controlling interest	(249.5)	(1.5)	(282.2)	(2.8)	(32.7)	13%	
To TTA	(51.4)		(254.4)		203.0	395%	
Normalized Net Profit/(Loss)	188.9		146.8				
Normalized Net Profit/(Loss) to TTA	(62.6)		(135.0)				

## **THORESEN SHIPPING GROUP (TSG)**

**INCOME STATEMENT** 

#### **Income Statement\***

in million Baht (MB)	3Q/15	2Q/16	3Q/16	%YoY	%QoQ	9M/15	9M/16	%YoY
Freight Revenue	1,388.6	800.4	811.5	-42%	1%	4,357.8	2,356.5	-46%
Vessel Operating Expenses	(1,154.6)	(738.3)	(729.7)	-37%	-1%	(3,737.1)	(2,232.3)	-40%
Gross Profit	234.0	62.1	81.7	-65%	32%	620.7	124.2	-80%
Other Income	0.9	1.1	8.8	918%	707%	46.0	25.4	-45%
Gains (Losses) on Investment	-	-	(0.2)	0%	0%	32.1	(0.2)	-101%
SG&A	(81.5)	(66.4)	(61.0)	-25%	-8%	(246.2)	(181.9)	-26%
EBITDA	153.3	(3.2)	29.4	-81%	1017%	452.6	(32.6)	-107%
Depreciation & Amortization	(185.2)	(101.1)	(99.5)	-46%	-2%	(525.9)	(303.9)	-42%
EBIT	(32.0)	(104.3)	(70.1)	-119%	33%	(73.3)	(336.4)	-359%
Financial Cost	(43.8)	(43.0)	(42.2)	-4%	-2%	(128.1)	(129.1)	1%
Gain/(Loss) from Foreign Exchange	231.2	(7.8)	(39.3)	-117%	405%	236.9	(98.1)	-141%
Non-Recurring Items	0.0	(40.9)	(71.1)	100%	74%	(0.0)	(116.6)	100%
Profit before income tax	155.5	(196.0)	(222.7)	-243%	14%	35.5	(680.2)	-2014%
Income Tax Expense	(4.7)	(0.2)	(0.0)	-99%	-81%	(20.8)	(2.6)	-87%
Net Profit/(Loss)	150.8	(196.2)	(222.7)	-248%	-14%	14.7	(682.9)	-4740%
Normalized Net Profit/(Loss)	150.8	(155.2)	(151.3)	-200%	3%	14.7	(565.9)	-3944%
Gross Margin (%)	17%	8%	10%			14%	5%	
EBITDA Margin (%)	11%	0%	4%			10%	-1%	
Net Profit Margin (%)	11%	-25%	-27%			0%	-29%	

<sup>\*</sup>as consolidated on TTA's P&L

<sup>\*</sup>Normalized Net Profit/(Loss) = Net Profit/(Loss) - Non-Recurring Items

## MERMAID MARITIME (MML)

**INCOME STATEMENT** 

H	nco	me	Sta	tem	en	f

income Statement								
in million Baht	3Q/15	2Q/16	3Q/16	% YoY	% QoQ	9M/15	9M/16	% YoY
Total Revenues	3,404.6	1,751.0	1,806.7	-47%	3%	8,949.0	4,970.7	-44%
Total Costs	(2,475.9)	(1,209.7)	(1,223.5)	-51%	1%	(7,389.6)	(3,649.6)	-51%
Gross Profit/(Loss)	928.8	541.3	583.3	-37%	8%	1,559.3	1,321.0	-15%
Other Income	3.1	7.7	6.8	119%	-11%	11.1	19.5	75%
SG&A	(379.7)	(235.9)	(217.9)	-43%	-8%	(1,115.6)	(607.2)	-46%
EBITDA from Operation	552.2	313.1	372.1	-33%	19%	454.9	733.3	61%
Equity Income	264.8	122.9	71.1	-73%	-42%	751.2	345.7	-54%
EBITDA	817.0	436.0	443.3	-46%	2%	1,206.1	1,078.9	-11%
Depreciation & Amortization	(200.4)	(147.2)	(150.2)	-25%	2%	(564.5)	(444.6)	-21%
EBIT	616.6	288.8	293.1	-52%	1%	641.6	634.3	-1%
Financial Cost	(32.2)	(30.9)	(30.1)	-7%	-2%	(86.1)	(91.2)	6%
Gain/(Loss) from Foreign Exchange	20.8	16.7	1.9	-91%	-88%	55.6	9.6	-83%
Non-Recurring Items	0.2	(0.4)	0.7	236%	282%	0.6	1.0	69%
Profit/(Loss) before income tax	605.4	274.3	265.6	-56%	-3%	611.7	553.7	-9%
Income Tax Expense	(25.9)	(0.2)	(3.7)	-86%	2144%	(46.7)	26.5	157%
Net Profit/(Loss)	579.4	274.2	261.9	-55%	-4%	565.0	580.2	3%
Net Profit/(loss) attributable								
To Non-controlling interest	241.4	115.1	109.9	-54%	-4%	231.0	242.9	5%
To TTA	338.0	159.1	151.9	-55%	-4%	334.0	337.3	1%
Normalized Net Profit/(Loss)	579.2	274.5	261.2	-55%	-5%	564.4	579.2	3%
Normalized Net Profit/(Loss) To TTA	337.9	159.3	151.6	-55%	-5%	333.6	336.7	1%
Normanized Net Folia (2000) To FTA	001.0	100.0	101.0				000.1	170
Gross Margin (%)	27%	31%	32%			17%	27%	
EBITDA Margin (%)	24%	25%	25%			13%	22%	

## PM THORESEN ASIA HOLDINGS (PMTA)

**INCOME STATEMENT** 

Incom	e S	tate	m	eı	'n	ĺ
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Income Statement								
in Million Baht	3Q/15	2Q/16	3Q/16	% YoY	% QoQ	9M/15	9M/16	% YoY
Sales Revenue	802.3	822.5	793.2	-1%	-4%	2,353.7	2,223.8	-6%
Raw Material Costs	(616.6)	(615.2)	(556.3)	-10%	-10%	(1,800.1)	(1,626.5)	-10%
Gross Profit	185.7	207.3	236.9	28%	14%	553.6	597.2	8%
Service & Other Income	14.4	15.3	14.2	-1%	-7%	39.1	40.4	4%
Operating Cost	(63.7)	(61.4)	(59.7)	-6%	-3%	(168.3)	(170.7)	1%
Cost of providing services	(2.4)	(5.0)	(4.5)	86%	-10%	(6.5)	(13.6)	108%
SG&A	(58.6)	(66.8)	(81.3)	39%	22%	(180.2)	(207.2)	15%
EBITDA	75.4	89.5	105.6	40%	18%	237.5	246.2	4%
Depreciation & Amortization	(15.2)	(16.2)	(16.7)	10%	3%	(41.0)	(49.3)	20%
EBIT	60.3	73.3	88.9	48%	21%	196.6	196.9	0%
Financial Cost	(1.0)	(2.2)	(1.6)	49%	-29%	(5.1)	(5.5)	9%
Gain/(Loss) from Foreign Exchange	0.9	(1.7)	(0.9)	-198%	45%	(1.4)	(3.7)	-171%
Profit before income tax	60.2	69.4	86.5	44%	25%	190.1	187.7	-1%
Income Tax Expense	(11.1)	(6.8)	(9.4)	-15%	37%	(32.7)	(21.6)	-34%
Net Profit	49.1	62.6	77.1	57%	23%	157.4	166.1	6%
Net Profit/(loss) attributable								
To Non-controlling interest	16.8	20.4	25.0	49%	23%	32.8	54.1	65%
To TTA	32.3	42.2	52.1	61%	23%	124.6	112.1	-10%
Gross Margin (%)	23%	25%	30%			24%	27%	
EBITDA Margin (%)	9%	11%	13%			10%	11%	
Net Profit Margin (%)	6%	8%	10%			7%	7%	

## **UNIQUE MINING SERVICES (UMS)**

**INCOME STATEMENT** 

#### Income Statement

income statement								
in million Baht	3Q/15	2Q/16	3Q/16	% YoY	% QoQ	9M/15	9M/16	% YoY
Total Revenues	114.5	79.2	100.1	-13%	26%	472.7	299.8	-37%
Total Costs	(106.9)	(55.3)	(71.7)	-33%	30%	(383.1)	(219.6)	-43%
Gross Profit	7.6	23.9	28.4	272%	19%	89.6	80.3	-10%
Other Income	6.1	1.4	1.0	-83%	-28%	7.4	3.2	-57%
SG&A	(25.4)	(17.5)	(17.7)	-30%	1%	(87.9)	(56.6)	-36%
EBITDA	(11.6)	7.8	11.7	201%	50%	9.1	26.9	195%
Depreciation & Amortization	(13.1)	(10.3)	(10.0)	-24%	-3%	(41.6)	(30.7)	-26%
EBIT	(24.7)	(2.5)	1.7	107%	168%	(32.5)	(3.9)	88%
Financial Cost	(13.3)	(8.8)	(8.8)	-34%	0%	(42.3)	(30.2)	-29%
Gain/(Loss) from Foreign Exchange	(2.4)	-	-	100%		(3.3)	(0.0)	99%
Non-Recurring Items	(19.2)	-	(1.2)	-94%		(19.4)	(3.3)	-83%
Profit/(loss) before income tax	(59.6)	(11.3)	(8.2)	86%	27%	(97.6)	(37.4)	62%
Income Tax Expense	(0.0)	-	(0.0)	2%		(0.0)	(0.0)	2%
Net Profit/(Loss)	(59.6)	(11.3)	(8.2)	86%	27%	(97.6)	(37.5)	62%
Net Profits/(losses) attributable								
To Non-controlling interest	(6.8)	(1.1)	(8.0)	88%	27%	(11.0)	(3.8)	65%
To TTA	(52.9)	(10.2)	(7.4)	86%	27%	(86.5)	(33.6)	61%
Normalized Net Profit/(Loss)	(40.5)	(11.3)	(7.1)	82%	37%	(78.2)	(34.1)	56%
Normalized Net Profit/(Loss) To TTA	(35.9)	(10.2)	(6.4)	82%	37%	(69.4)	(30.6)	56%
Gross Margin (%)	7%	30%	28%			19%	27%	
EBITDA Margin (%)	-10%	10%	12%			2%	9%	
Net Profit Margin (%)	-52%	-14%	-8%			-21%	-12%	

As consolidated on TTA's P&L

Normalized Net Profit/(Loss) = Net Profit/(Loss) - Non-Recurring Items